WESTERN HEIGHTS SCHOOL

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

School Directory

Ministry Number:	1567
Principal:	Ash Maindonald
School Address:	124-126 Sturges Road, Henderson, Auckland
School Postal Address:	124-126 Sturges Road, Henderson, Auckland
School Phone:	09 836 1213
School Email:	admin@westernheights.school.nz
Accountant / Service Provider:	Schooled Limited

WESTERN HEIGHTS SCHOOL

Annual Financial Statements - For the year ended 31 December 2025

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Western Heights School

Members of the Board

For the year ended 31 December 2025

Name	Position	How Position Gained	Term Expired/ Expires
Nicola Yelash	Presiding Member	Elected	Sept-25
Ash Maindonald	Principal ex Officio	Appointed	Current
Michelle Pauling	Parent Representative	Elected	Sept-25
Sarah Layton	Parent Representative	Elected	Sept-25
Talia Scott	Parent Representative	Elected	Sept-25
Nicola Yelash	Ex-Presiding Member	Resigned	Mar 2026
Sarah Layton	Presiding Member	Elected	Sept 2028
Emma Bain	Parent Representative	Elected	Sept-28
Gordan Chen	Parent Representative	Elected	Sept-28
Lole Tipi	Parent Representative	Elected	Sept-28
Aaron McGreal	Staff Representative	Elected	Sept-28
Lina Joda Cunningham	Parent Representative	Elected	Sept-28

Western Heights School

Statement of Responsibility

For the year ended 31 December 2025

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the Principal and others, as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the School's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2025 fairly reflects the financial position and operations of the School.

The School's 2025 financial statements are authorised for issue by the Board.

Sarah Layton	Ash Maindonald
Full Name of Presiding Member	Full Name of Principal
	
Signature of Presiding Member	Signature of Principal
29 May 2026	29 May 2026
Date	Date

Western Heights School
Statement of Comprehensive Revenue and Expense
For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Revenue				
Government Grants	2	7,378,962	6,371,757	6,821,585
Locally Raised Funds	3	51,085	73,260	162,651
Interest		20,040	25,000	28,616
Total Revenue		7,450,087	6,470,017	7,012,852
Expense				
Locally Raised Funds	3	39,796	62,350	64,692
Learning Resources	4	5,259,180	4,560,267	4,850,649
Administration	5	461,314	364,217	377,988
Interest		9,071	6,017	5,049
Property	6	1,571,652	1,452,162	1,499,844
Loss on Disposal of Property, Plant and Equipment		3,621	-	10,291
Total Expense		7,344,634	6,445,013	6,808,513
Net Surplus / (Deficit) for the year		105,453	25,004	204,339
Other Comprehensive Revenue and Expense		-	-	-
Total Comprehensive Revenue and Expense for the Year		105,453	25,004	204,339

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the acco notes which form part of these financial statements.

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Western Heights School
Statement of Changes in Net Assets/Equity
For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Equity at 1 January		1,945,019	1,945,017	1,688,885
Total comprehensive revenue and expense for the year		105,453	25,004	204,339
Contribution - Furniture and Equipment Grant		18,872	-	51,795
Contributions - Te Mana Tuhono		18,629	-	-
Equity at 31 December		2,087,973	1,970,021	1,945,019
Accumulated comprehensive revenue and expense		2,087,973	1,970,021	1,945,019
Equity at 31 December		2,087,973	1,970,021	1,945,019

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying note part of these financial statements.

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Western Heights School
Statement of Financial Position
As at 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Current Assets				
Cash and Cash Equivalents	7	930,636	734,898	839,590
Accounts Receivable	8	438,644	384,786	384,786
GST Receivable		30,971	43,046	43,046
Prepayments		41,167	16,133	16,132
Funds Receivable for Capital Works Projects	14	-	142,959	142,959
		1,441,418	1,321,822	1,426,513
Current Liabilities				
Accounts Payable	10	506,821	622,854	622,853
Revenue Received in Advance	11	22,488	-	-
Provision for Cyclical Maintenance	12	16,246	12,031	109,218
Finance Lease Liability	13	31,596	31,659	28,499
Funds held for Capital Works Projects	14	118,415	8,465	8,465
		695,566	675,009	769,035
Working Capital Surplus/(Deficit)		745,852	646,813	657,478
Non-current Assets				
Property, Plant and Equipment	9	1,483,447	1,438,816	1,435,000
		1,483,447	1,438,816	1,435,000
Non-current Liabilities				
Provision for Cyclical Maintenance	12	81,418	56,921	61,130
Finance Lease Liability	13	59,910	58,687	86,332
		141,328	115,608	147,462
Net Assets		2,087,973	1,970,021	1,945,019
Equity		2,087,973	1,970,021	1,945,019

The above Statement of Financial Position should be read in conjunction with the accompanying notes which fo these financial statements.

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Western Heights School
Statement of Cash Flows
For the year ended 31 December 2025

	Note	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Cash flows from Operating Activities				
Government Grants		1,741,097	1,880,564	1,681,076
Locally Raised Funds		46,911	44,900	139,981
International Students		4,174	15,000	13,600
Goods and Services Tax (net)		12,075	(27,665)	(27,665)
Payments to Employees		(802,334)	(881,397)	(828,502)
Payments to Suppliers		(972,192)	(499,641)	(479,020)
Interest Paid		(9,071)	(6,017)	(5,049)
Interest Received		22,885	20,112	23,729
Net cash from/(to) Operating Activities		43,545	545,856	518,150
Cash flows from Investing Activities				
Purchase of Property Plant & Equipment		(187,914)	(164,800)	(44,227)
Net cash from/(to) Investing Activities		(187,914)	(164,800)	(44,227)
Cash flows from Financing Activities				
Furniture and Equipment Grant		18,872	-	51,795
Finance Lease Payments		(36,367)	(96,111)	(34,113)
Repayment of Borrowings		-	-	(10,619)
Funds Administered on Behalf of Other Parties		252,909	(145,026)	(151,423)
Net cash from/(to) Financing Activities		235,414	(241,137)	(144,360)
Net increase/(decrease) in cash and cash equivalents		91,045	139,919	329,563
Cash and cash equivalents at the beginning of the year	7	839,590	594,979	510,027
Cash and cash equivalents at the end of the year	7	930,636	734,898	839,590

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form pa financial statements.

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Western Heights School
Notes to the Financial Statements
For the year ended 31 December 2025

1. Statement of Accounting Policies

a) Reporting Entity
Western Heights School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a School as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation
Reporting Period
The financial statements have been prepared for the period 1 January 2025 to 31 December 2025 and in accordance with the requirements of the Education and Training Act 2020.

Basis of Preparation
The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied
The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements with reference to generally accepted accounting practice. The financial statements have been prepared with reference to generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The School is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

PBE Accounting Standards Reduced Disclosure Regime
The School qualifies for Tier 2 as the School is not publicly accountable and is not considered large as it falls below the expense threshold of $33 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base
The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency
These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies
The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions
The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Cyclical maintenance
The School recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the School buildings. The estimate is based on the School's best estimate of the cost of painting the School and when the School is required to be painted, based on an assessment of the School's condition. During the year, the Board assesses the reasonableness of its painting maintenance plan on which the provision is based. Cyclical maintenance is disclosed at note 12.

Useful lives of property, plant and equipment
The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment, as disclosed in the significant accounting policies, are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 9.

Critical Judgements in applying accounting policies
Management has exercised the following critical judgements in applying accounting policies:

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Classification of leases
Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the School. A lease is classified as a finance lease if it transfers substantially all risks and rewards incidental to ownership of an underlying asset to the lessee. In contrast, an operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee.

Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised. Finance lease liability disclosures are contained in note 13. Future operating lease commitments are disclosed in note 13.

Recognition of grants
The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants
The School receives funding from the Ministry of Education. The following are the main types of funding that the School receives:

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Other Ministry Grants for directly funded programs are recorded as revenue when the School has the rights to the funding in the period they relate to. The grants are not received in cash by the School and are paid directly by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. Grants for the use of land and buildings are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

Other Grants where conditions exist
Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests
Donations, gifts and bequests are recognised as an asset and revenue when the right to receive funding or the asset has been established unless there is an obligation to return funds if conditions are not met. If conditions are not met, funding is recognised as revenue in advance and recognised as revenue when conditions are satisfied.

Interest Revenue
Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Operating Lease Payments
Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

e) Finance Lease Payments
Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

f) Cash and Cash Equivalents
Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

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g) Accounts Receivable
Short-term receivables are recorded at the amount due, less an allowance for expected credit losses (uncollectable debts). The School's receivables are largely made up of funding from the Ministry of Education. Therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

g) Investments
Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is material.

h) Property, Plant and Equipment
Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements (funded by the Board) to buildings owned by the Crown or directly by the Board are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value, as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases
A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the School will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation
Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building Improvements	40 years
Furniture and Equipment	10 years
Information and Communication Technology	4 years
Leased Assets held under a Finance Lease	3-5 Years
Library Resources	12.5% Diminishing value

i) Accounts Payable
Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

j) Employee Entitlements
Short-term employee entitlements
Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date and annual leave earned, by non teaching staff, but not yet taken at balance date.

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Long-term employee entitlements
Employee benefits that are not expected to be settled wholly before 12 months after the end of the reporting period in which the employee provides the related service, such as retirement and long service leave, have been calculated on an actuarial basis.

The calculations are based on the likely future entitlements accruing to employees, based on years of service, years to entitlement, the likelihood that employees will reach the point of entitlement, and contractual entitlement information, and the present value of the estimated future cash flows. Remeasurements are recognised in surplus or deficit in the period in which they arise.

k) Revenue Received in Advance
Revenue received in advance relates to fees received from grants received where there are unfulfilled obligations for the School to provide services in the future. The fees or grants are recorded as revenue as the obligations are fulfilled and the fees or grants are earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to international students, should the School be unable to provide the services to which they relate.

l) Funds held for Capital works
The School directly receives funding from the Ministry of Education for capital works projects that are included in the School five year capital works agreement. These funds are held on behalf and for a specified purpose. As such, these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

m) Provision for Cyclical Maintenance
The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the school, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on the School's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition.

The School carries out painting maintenance of the whole school over a 2 to 18 year period. The economic outflow of this is dependent on the plan established by the School to meet this obligation and is detailed in the notes and disclosures of these accounts.

n) Financial Instruments
The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are initially recognised at fair value and subsequently measured at amortised cost, using the effective interest method.

The School's financial liabilities comprise accounts payable and finance lease liability. Financial liabilities are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method. Interest expense and any gain or loss on derecognition are recognised in surplus or deficit.

o) Goods and Services Tax (GST)
The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

p) Budget Figures
The budget figures are extracted from the School budget that was approved by the Board.

q) Services received in-kind
From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

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2. Government Grants

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Government Grants - Ministry of Education	1,712,955	1,645,282	1,685,701
Teachers' Salaries Grants	4,399,334	3,627,405	3,962,149
Use of Land and Buildings Grants	1,260,831	1,099,070	1,173,735
Other Government Grants	5,842	-	-
	7,378,962	6,371,757	6,821,585

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
Revenue	$	$	$
Donations and Bequests	4,485	1,500	63,972
Fees for Extra Curricular Activities	9,796	9,510	10,651
Trading	9,800	9,250	9,109
Fundraising and Community Grants	22,830	38,000	65,319
International Student Fees	4,174	15,000	13,600
	51,085	73,260	162,651
Expense			
Extra Curricular Activities Costs	25,984	47,250	36,593
Trading	8,798	3,000	1,665
Fundraising and Community Grant Costs	4,843	11,500	26,086
International Student - Other Expenses	171	600	348
	39,796	62,350	64,692
Surplus/ (Deficit) for the year Locally Raised Funds	11,289	10,910	97,959

4. Learning Resources

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Curricular	132,337	145,113	142,329
Employee Benefits - Salaries	4,920,692	4,222,405	4,488,643
Staff Development	7,879	6,750	32,351
Depreciation	169,517	164,999	170,464
Other Learning Resources	28,755	21,000	16,862
	5,259,180	4,560,267	4,850,649

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5. Administration

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Audit Fees	17,876	8,710	7,916
Board Expenses	10,974	4,300	4,155
Operating Leases	1,685	1,500	1,805
Legal Fees	52,457	-	-
Other Administration Expenses	128,957	109,500	105,239
Employee Benefits - Salaries	214,022	205,000	223,664
Insurance	13,692	14,071	13,558
Service Providers, Contractors and Consultancy	21,651	21,136	21,651
	461,314	364,217	377,988

6. Property

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Cyclical Maintenance	(40,504)	24,342	11,591
Heat, Light and Water	59,609	42,000	40,643
Rates	228	250	133
Repairs and Maintenance	33,532	43,500	36,282
Use of Land and Buildings	1,260,831	1,099,070	1,173,735
Employee Benefits - Salaries	76,512	74,500	63,975
Other Property Expenses	181,444	168,500	173,485
	1,571,652	1,452,162	1,499,844

The use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Cash and Cash Equivalents

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Bank Accounts	680,636	384,898	489,590
Short-term Bank Deposits	250,000	350,000	350,000
Cash and cash equivalents for Statement of Cash Flows	930,636	734,898	839,590

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

Of the $930,636 Cash and Cash Equivalents, $118,415 is held by the School on behalf of the Ministry of Education. These funds have been provided by the Ministry as part of the school's 5 Year Agreement funding for upgrades to the school's buildings.

Other restrictions on cash that may require disclosure include funds held in revenue received from the Ministry of Education amounting to $22,488 in advance as disclosed in note 11.

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8. Accounts Receivable

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Receivables	188	-	-
Interest Receivable	2,043	4,888	4,888
Teacher Salaries Grant Receivable	436,413	379,898	379,898
	438,644	384,786	384,786
Receivables from Exchange Transactions	2,231	4,888	4,888
Receivables from Non-Exchange Transactions	436,413	379,898	379,898
	438,644	384,786	384,786

9. Property, Plant and Equipment

	Opening Balance (NBV)	Additions	Disposals	Impairment	Depreciation	**Total (NBV)**
2025	**$**	**$**	**$**	**$**	**$**	**$**
Building Improvements	875,325	140,540	-	-	(39,807)	**976,058**
Furniture and Equipment	417,670	25,698	-	-	(67,090)	**376,278**
Information and Communication Technology	25,602	43,857	-	-	(23,394)	**46,066**
Leased Assets	100,313	5,463	-	-	(36,914)	**68,862**
Library Resources	16,090	6,025	(3,620)	-	(2,312)	**16,183**
	1,435,000	221,583	(3,620)	-	(169,517)	**1,483,447**

The net carrying value of ICT Equipment held under a finance lease is $68,862 (2024: 100,313)

Restrictions

With the exception of the contractual restrictions related to the above noted finance leases, there are no restrictions over the title of the school's property, plant and equipment, nor are any property, plant and equipment pledged as security for liabilities.

	2025 Cost or Valuation	2025 Accumulated Depreciation	2025 Net Book Value	2024 Cost or Valuation	2024 Accumulated Depreciation	2024 Net Book Value
	$	$	$	$	$	$
Building Improvements	1,614,175	(638,117)	**976,058**	1,473,635	(598,310)	**875,325**
Furniture and Equipment	899,974	(523,696)	**376,278**	875,321	(457,651)	**417,670**
Information and Communication Technology	324,962	(278,896)	**46,066**	309,834	(284,232)	**25,602**
Leased Assets	135,884	(67,022)	**68,862**	130,421	(30,108)	**100,313**
Library Resources	27,645	(11,462)	**16,183**	27,897	(11,807)	**16,090**
	3,002,640	(1,519,193)	**1,483,447**	2,817,108	(1,382,108)	**1,435,000**

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10. Accounts Payable

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Creditors	35,279	207,733	207,733
Accruals	15,045	14,422	24,696
Employee Entitlements - Salaries	436,413	379,898	369,623
Employee Entitlements - Leave Accrual	20,084	20,801	20,801
	506,821	622,854	622,853
Payables for Exchange Transactions	506,821	622,854	622,853
	506,821	622,854	622,853

The carrying value of payables approximates their fair value.

11. Revenue Received in Advance

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Other revenue in Advance	22,488	-	-
	22,488	-	-

12. Provision for Cyclical Maintenance

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Provision at the Start of the Year	170,348	53,223	158,757
Increase/(decrease) to the Provision During the Year	(40,504)	24,342	11,591
Use of the Provision During the Year	(32,180)	(8,613)	-
Provision at the End of the Year	97,664	68,952	170,348
Cyclical Maintenance - Current	16,246	12,031	109,218
Cyclical Maintenance - Non current	81,418	56,921	61,130
	97,664	68,952	170,348

The School's cyclical maintenance schedule details annual painting to be undertaken. The costs associated with this annual work will vary depending on the requirements during the year. This plan is based on the supplier quotes/invoices.

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13. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
No Later than One Year	38,414	29,132	37,457
Later than One Year	59,910	65,689	97,664
Future Finance Charges	(6,818)	(4,475)	(20,290)
	91,506	90,346	114,831
Represented by			
Finance lease liability - Current	31,596	31,659	28,499
Finance lease liability - Non current	59,910	58,687	86,332
	91,506	90,346	114,831

14. Funds Held for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects. The amount of cash held on behalf of the Ministry for capital works project is included under cash and cash equivalents in note 9, and includes retentions on the projects, if applicable.

2025		Opening Balances	Receipts from MOE	Payments	Board Contributions / Transfers	Closing Balances
		$	$	$	$	$
Middle School Upgrade 2	*1258-06*	(4,250)	4,250	-	-	-
AMS Combined 1 DQLS	*239570*	(135,095)	656,457	(462,551)	-	58,811
Toilet Refurbishment	*239571*	8,465	118,400	(92,189)	-	34,676
3,6,9 Plumbing Works	*239574*	(3,614)	322	3,292	-	-
9 External Doors	*239572*	-	18,000	(1,430)	-	16,570
5,9 DQLS Rm12,13	*TBC*	-	126,000	(117,642)	-	8,358
Totals		(134,494)	923,429	(670,520)	-	118,415

Represented by:	
Funds Held on Behalf of the Ministry of Education	118,415
Funds Receivable from the Ministry of Education	-

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2024		Opening Balances	Receipts from MOE	Payments	Board Contributions / Transfers	Closing Balances
		$	$	$	$	$
Middle School Upgrade 2	*1258-06*	(4,250)	-		-	(4,250)
Canopy over Courts	*223840*	(21,587)	21,587	-	-	-
Concrete Steps		(1,189)	1,189	-	-	-
Pupil Toilets Modernisation		4,163	-	(4,163)	-	-
DQLS to Room 11		1,010	-	(1,010)	-	-
DQLS to Room 30		15,041	-	(15,041)	-	-
Replace Pinboard add Acoustic		5,402	-	(5,402)	-	-
DQLS to Rms 14,15,19		(2,830)	2,830	-	-	-
AMS Combined 1 DQLS	*239570*	32,380	-	(167,475)	-	(135,095)
UNC Site Drainage Works		(16,409)	91,113	(74,704)	-	-
Toilet Refurbishment	*239571*	-	14,800	(6,335)	-	8,465
3,6,9 Plumbing Works	*239574*	-	5,529	(9,143)	-	(3,614)
Totals		11,731	137,048	(283,273)	-	(134,494)

Represented by:

Funds Held on Behalf of the Ministry of Education	8,465
Funds Receivable from the Ministry of Education	(142,959)

15. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the School. The School enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the School would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

16. Remuneration

Key management personnel compensation

Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

	2025 Actual $	2024 Actual $
Board Members		
Remuneration	4,629	4,119
Leadership Team		
Remuneration	469,772	433,710
Full-time equivalent members	3	3
Total key management personnel remuneration	474,401	437,829

There are 7 members of the Board excluding the Principal. The Board has held 9 full meetings of the Board in the year. The Board also has Finance Committee (2 members) that meets 1 to 2 per term, depending on matters arising and Property Committee (1 member) that meet as it needs. As well as these regular meetings, including preparation time, the Presiding member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

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Principal
The total value of remuneration paid or payable to the Principal was in the following bands:

	2025 Actual	2024 Actual
Salaries and Other Short-term Employee Benefits:	$000	$000
Salary and Other Payments	180-190	170-180
Benefits and Other Emoluments	-	5-8

Other Employees
The number of other employees with remuneration greater than $100,000 was in the following bands:

Remuneration $000	2025 FTE Number	2024 FTE Number
100 - 110	13.00	9.00
110 - 120	5.00	6.00
120 -130	3.00	0.00
130 - 140	1.00	0.00
150-160	1.00	0.00
	23.00	15.00

The disclosure for 'Other Employees' does not include remuneration of the Principal.

17. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2025 Actual	2024 Actual
Total	$32,548	-
Number of People	1	-

18. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2025 (Contingent liabilities and assets at 31 December 2024: nil).

Holidays Act Compliance – Schools Payroll
The Ministry of Education performs payroll processing and payments on behalf of boards, through payroll service provider, Education Payroll Limited.

The Ministry continues to review the Schools Sector Payroll to ensure compliance with the Holidays Act 2003. An initial remediation payment has been made to some current school employees. The Ministry is continuing to perform detailed analysis to finalise calculations and the potential impacts for specific individuals. As such, this is expected to resolve the liability for school boards.

Pay Equity and Collective Agreement Funding Wash-up
In 2025 the Ministry of Education provided collective agreement and pay equity settlement funding. At the date of signing the financial statements, the School's final entitlement for the year ended 31 December 2025 has not yet been advised. The School has therefore not recognised an asset or a liability regarding this funding wash-up, which is expected to be settled in July 2026.

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19. Commitments

(a) Capital Commitments

At 31 December 2025, the Board had capital commitments of $174,304 (2024:$480,252) as a result of entering the following contracts:

Contract Name	Remaining Capital Commitment
	$
3,4,6,8 & 100699 Electrical Infrastructure	23,900
5,9 DQLS to RMs 12,13	22,358
9: Toilet Refurbishment	49,476
9: External Doors	18,570
Total	**114,304**

The Board receives funding from the Ministry of Education for Capital Works which is disclosed in note 14.

20. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Cash and Cash Equivalents	930,636	734,898	839,590
Receivables	438,644	384,786	384,786
Total financial assets measured at amortised cost	1,369,280	1,119,684	1,224,376

Financial liabilities measured at amortised cost

Payables	506,821	622,854	622,853
Finance Leases	91,506	90,346	114,831
Total financial liabilities measured at amortised cost	598,327	713,200	737,684

21. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.

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INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF WESTERN HEIGHTS SCHOOL'S FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER *2025*

The Auditor-General is the auditor of Western Heights School (Auckland) (the School). The Auditor-General has appointed me, Cynthia Forbes, using the staff and resources of Forbes Audit Limited to carry out the audit of the financial statements of the School on pages 3 to 18, that comprise the statement of financial position as at 31 December 2025, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

Opinion

In our opinion the financial statements:

- present fairly, in all material respects:
  - the School's financial position as at 31 December 2025; and
  - the financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with Public Sector – Public Benefit Entity Standards, Reduced Disclosure Regime.

Our audit was completed on 2 June 2026. This is the date at which our opinion is expressed.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the *Responsibilities of the auditor* section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of the Board for the financial statements

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand.

The Board is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern

and using the going concern basis of accounting, unless the Board intends to close or merge the School, or has no realistic alternative but to do so.

The Board's responsibilities arise from section 134 of the Education and Training Act 2020.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.

- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.

- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.

- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

Other information included in the Board's annual report

The Board is required to prepare an annual report which includes the annual financial statements and the audit report, as well as a Statement of Variance, an Evaluation of the School's Students' Progress and Achievement, a Statement of Compliance with Employment Policy, Statement of Te Tiriti o Waitangi and a Statement of KiwiSport funding. The Board is responsible for the other information that it presents alongside its annual financial statements.

The other information obtained at the date of our audit report includes copies of the Statement of Variance, Evaluation of the School's Students' Progress and Achievement, Statement of Compliance with Employment Policy, Statement of Te Tiriti o Waitangi and Statement of KiwiSport funding.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board.

Other than in our capacity as auditor, we have no relationship with, or interests in, the School.



Cynthia Forbes
Forbes Audit Limited
On behalf of the Auditor-General
Auckland, New Zealand